

The United Nations : What kind of Leadership in a Globalising World ?

The workshop analyses the impact of globalization on the relevance of the UN in general and on the UN development system in particular. Globalisation has the potential to marginalize the UN system or to give it a critical role in the 21st century. The workshop explores the concept of leadership in the international public sector and provides an analytical framework for understanding the reforms required to revitalize the work of the UN.

The new millennium has seen a vigorous debate take shape on global governance. Every aspect of global governance is currently the subject of review and debate : the financial system, security and the role and composition of the Security Council, a new climate change architecture, the trade regime and the future of the Doha round, human rights, the future of development assistance and the provision of global public goods, and the need for a new multilateralism. It has been over half a century since so many core issues at the heart of effective global governance have been on the drawing board simultaneously. This course will analyse the implications of a range of these issues for the current work of the UN and for its future role.

The course is structured into 8 segments. Segments include a mix of lectures, group presentations and class discussion.

Recommended readings are marked by an asterisk. In segment 4, at least one of the three substantive areas should be covered. Most of the readings can be accessed through google (indicated) or they are available electronically in the attachment (signified with an x). A few books are available in the library.

Segment 1 Provides an overall framework for examining the challenges of leadership in the public sector and applies this to the UN. Analyses the origins and evolution of the concept of an international civil service.

The Charter of the United Nations*

The International Civil Servant in Law and in Fact Hammaraskjold Oxford 1961 (google) *

Creating Public Value : Strategic Management in Government p 13-27 Mark Moore 1995

Leading Change 96 Kotter

Segment 2 Provides an overview of the structure, purposes and financing of the UN system. Analyses different frameworks for understanding the way the UN functions. Provides an historical overview of the evolution of the UN development system.

UN ideas that changed the World Jolly, Emmerij and Weiss 2009 p 11-47 * x

Global Governance and the UN. Weiss and Thakur 2010 p 1-51 *

The Financing of UN Development Activities : An Overview UNDP 2009* x

Segment 3 Globalisation and the UN's role with respect to critical emerging issues

Examines the extent to which globalization is having an incremental or transformative effect on the way states respond to emerging global issues and the implications for the role of the UN. Explores the challenges faced by the UN

We The Peoples : The role of the UN in the 21st century. The Millennium Report of the SG 2000 A/54/2000 p 3-12 * google

Runaway World How Globalisation is reshaping our lives Giddens 2000 p 19-54

World Economic Forum. Redesign Initiative 2010 Introduction google

Segment 4 Group Presentations : Key challenges for the UN posed by globalisation

Segment 5 Analyses the impact of globalization on the work of the UN in the spheres of development cooperation, security and climate

Development Cooperation :

Reshaping the 21st century. Contribution of Development Cooperation. OECD DAC 1996 p 1-11 *

The Paris Declaration 2005 * x

UN ideas that changed the world Jolly et al p186-198 * x

Security :

Global Governance and the UN Weiss and Thakur p 55-89 *

A more secure world Our shared responsibility Report of High level Panel A/59/565 2004 p7-19 * google

Climate Change :

The Copenhagen Accord * x

UN ideas that changed the world Jolly et al p 149-162 * x

Segment 6 New Actors and the case for a New multilateralism

Report of the Panel of Eminent Persons on UN-Civil Society relations A/58/817 2004p7-12, 23-30 *
google

Power shift Matthews Foreign Affairs Jan/Feb 1997 * x

Coming of Age: UN-Private Sector Collaboration since 2000 2010 x

The end of ODA. Death and Rebirth of a Global Public Policy Severino and Ray 2009 x

The Imperative for a New Multilateralism The Secretary General Princeton 2009 * x

The end of the Third World Zoellick 2010 * x

Making multilateralism work : How the G20 can help the UN Jones 2010 * x

Challenges in Global Governance : opportunities for Gx leadership Alexandroff 2010 * x

Goldman Sachs Global Economic Paper 99 Oct 2003 google

Segment 7 Management Challenges

Segment 8 The Future of Reform

Group Presentations : Key reforms to ensure the relevance of the UN in the future

Reflection Exercise. Investment in a Common Cause : Development Cooperation p4-10 * x

Meeting Global Challenges. International Task Force 2006 pvii-xxiv * google

The Secretary General's High Level Panel on UN system wide Coherence 2006 p4-10 x

Conclusion : Leadership in the UN

